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The Nomination Committee's explanatory statement regarding its proposal for the Board of Directors of Balco Group AB prior to the Annual General Meeting 2021

Report on the work of the Nomination Committee during the year

The Nomination Committee of Balco Group AB (Balco) for the 2021 Annual General Meeting comprises:

- Carl-Mikael Lindholm, appointed by Family Hamrin (chairman of the Nomination Committee);
- Marianne Flink, appointed by Swedbank Robur Fonder;
- Lennart Björkman, appointed by Skandrenting AB;
- Claes Murander, appointed by Lannebo Fonder; and
- Tomas Johansson, chairman of the Board of Directors of Balco.

The Nomination Committee's members are supported by shareholders who together represent approx. 50 per cent of all shares and voting rights in the company.

The Nomination Committee held its first meeting on 11 November 2020 and has thereafter held four additional minuted meetings on 21 December 2020, 11 January 2021, 19 January 2021 and 29 January 2021. In addition to the minuted meetings, the Nomination Committee has had contact by e-mail and telephone. All of the Nomination Committee's decisions have been unanimous.

The chairman of the Board of Directors has described the work of the Board of Balco to the Nomination Committee and explained how the evaluation of the Board was conducted. The Nomination Committee has conducted interviews with the current members of the Board as well as received comments on the work of the Board and future needs from the company's CEO. The Nomination Committee has also reviewed the Audit Committee's recommendation concerning external auditors.

The Nomination Committee has discussed how the work of the Board has continued during the year and discussed the need for additional competence enhancements as well as a proposal for new chairman of the Board of Directors as Tomas Johansson has declined re-election. The major shareholders have discussed the composition of the Board of Directors and the chairman of the Board of Directors, and interviews have been conducted with different potential candidates and the proposed Board member as well as the proposed new chairman of the Board of Directors. The Nomination Committee's opinion is that the proposed Board of Directors has the competence and experience that the company requires, and that the Board members complement each other in a way that provides the conditions to operate a well-functioning and for the company stimulating work of the Board.

The Nomination Committee's explanatory statement regarding the proposal for Board of Directors

The Nomination Committee has discussed the composition of the Board of Directors and agreed on the main profiles for the Board members, including requirements for independent members. The recommended composition of the Board of Directors meets the requirements of the Swedish Corporate Governance Code on the independence of Board members, as all members are considered independent of the company and its management. The composition of the Board of Directors also meets the requirement for at least two of the Board members to be independent of the

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company's major shareholders. In Balco's case, four out of six Board members are independent in relation to the company's major shareholders. Carl-Mikael Lindholm and Johannes Nyberg are not considered independent in relation to the major shareholders in the company.

As a diversity policy, the Nomination Committee has applied item 4.1 in the Swedish Corporate Governance Code. Thus, the Nomination Committee has taken under consideration that the Board of Directors should, subject to the Company's operations, phase of development and other circumstances, have a composition characterised by versatility and breadth regarding the competence, experience, and background of the members elected by a general meeting, and that gender balance should be pursued. The proposal to the Annual General Meeting 2021 for members of the Board of Directors consists of two women and four men. The Nomination Committee intends to continue pursuing gender balance in a long-term perspective.

The Nomination Committee further makes the assessment that the Board members proposed for re-election and new election have a reasonable total workload so that a sufficient amount of time and commitment can be devoted to their duties in Balco.

The Nomination Committee's assessment is that the work of the current Board of Directors is efficient and that the Board of Directors collectively brings Balco significant knowledge and valuable experiences. The Nomination Committee therefore proposes re-election of Mikael Andersson, Ingalill Berglund, Carl-Mikael Lindholm, Johannes Nyberg and Vibecke Hverven. The chairman of the Board of Directors Tomas Johansson has declined re-election.

The Nomination Committee proposes Ingalill Berglund as chairman of the Board of Directors. Ingalill Berglund has been a board member of the company since 2016 and is thus the proposed board member who has been a board member of the company for the longest time and thus has the longest experience of the company. In addition to this, it is the Nomination Committee's assessment that Ingalill Berglund is very well placed to lead the company's board.

The Nomination Committee proposes that Thomas Widstrand is elected as a new member of the Board.

The Nomination Committee's assessment is that Thomas Widstrand, with his broad background from leading positions in a number of Swedish companies, his long career as CEO, and experience as CEO of listed companies will add valuable expertise to the Board's work.

Thomas Widstrand was born in 1957 and has a Master of Business Administration from the Gothenburg School of Economics. Thomas has a long career within the ESAB Group, Cardo Pump AB, Borås Wäfveri AB and Troax AB. Thomas has been President and CEO of Troax AB since 2008

Information about all recommended Board members is available on Balco's website www.balcogroup.se.

The Nomination Committee is of the opinion that the proposed Board of Directors has a sound composition that is well-suited to Balco's operations, needs and phase of development. It is the Nomination Committee's assessment that the Board of Directors

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brings valuable expertise, diversity and breadth in terms of experience and background.